
Spotlight on consumer expectations and behaviours

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Customer expectations and behaviours are changing

Core focus on sustainability and climate

Consumer expectations and purchasing trends are evolving

Rise of people-centric destinations

Real appetite for places to work, live, shop, and play

Vital role of the physical store

Customer behaviours show that stores are central in their omnichannel shopping journey



We know and understand our customers

35,000 customers surveyed in 2021

Shopping behaviour study

Quantitative study

12,000
participants

4
US and European markets

Usage and attitude study

Qualitative and quantitative study

6,000
participants

8
European markets

Loyalty CSR study

Survey across loyalty database

17,000
participants

All
European markets



Core focus on sustainability & climate

Consumers request more sustainable shopping...

81%

URW customers say sustainability is important to their purchasing decisions⁽¹⁾

76%

Shoppers expect malls to be committed on sustainability⁽²⁾

... and retailers are making commitments

“Our mission is to make sustainable fashion accessible to all”

– Helena Helmersson, CEO, 

“Inditex will bring its net zero emissions target forward 10 years to 2040”

– Pablo Isla, Executive Chairman, 

(1) 2021 URW Loyalty CSR Study
(2) 2021 URW Usage and Attitude Study

30+

Leases signed in 2021
with new sustainable-at-core brands



Westfield Parly 2



UK, Sweden: 2 leases



CrushON second-hand marketplace

Westfield Les 4 Temps

Rise of people-centric destinations



CONSUMERS WANT

Social interactions

Variety & choice

77%

Westfield visitors come shopping with friends/family⁽¹⁾

+72%

Westfield visitors come for the larger choice of shops & leisure vs. other destinations⁽¹⁾

21% Leisure & F&B GLA in mix 2021, Westfield Europe



(1) 2021 URW Usage and Attitude Study

Rise of people-centric destinations



URW CUSTOMERS ARE
MORE VALUABLE



More
time spent

Higher
customer value

+17%

Dwell time
vs. other destinations⁽¹⁾

+15%

Annual spend
vs. other destinations⁽¹⁾

450 Events in 2021
Europe shopping centres
100 brand partnerships / 350 URW events



(1) 2021 URW Shopping Behaviour Study

Vital role of the store in an omnichannel world



Offline and online are complementary for consumers⁽¹⁾

Omnichannel consumers are better customers



(1) 2021 URW Usage and Attitude Study
(2) 2021 URW Shopping Behaviour Study - Consumers with balanced on- and offline purchases
(3) 2019 Adyen Unified Commerce Index

Vital role of the store in an omnichannel world



Physical stores complement digital experience

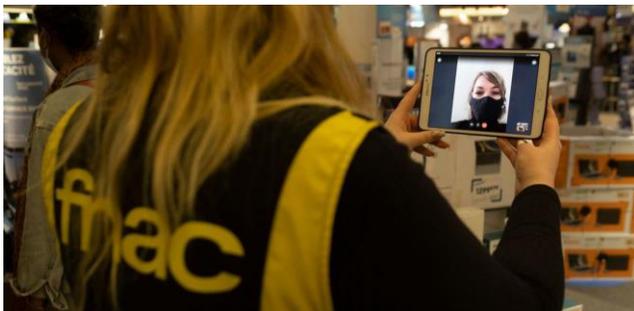
Fnac in-store staff answer e-commerce customer questions via video chat

150,000+

video calls in 2021

Up to x3

conversion vs. standard web customers⁽¹⁾



Physical stores become an experiential platform

Nike celebrating off-to-online experience for loyalty program members

- In-store experiences & discounts
- Livestreamed flagship events
- Exclusive product launches
- > **Record-high app usage⁽²⁾**



Retailers prioritise flagship stores

ZARA

-6%

2019-2021 Global GLA⁽³⁾

ZARA @ W

+6%

2019-2021 URW Europe GLA

(1) 2021 Fnac Darty Full-Year results

(2) Q2 2022 Nike Earnings call

(3) 2019-2021 Inditex Full-Year results (-200 k sqm)

Advertising industry trends are making URW's audience and first-party data even more valuable

Request
for transparency

76%

EU citizens want to know more about their rights in the online environment⁽¹⁾

Cookieless
internet

2023

New privacy regulations reshape advertising business

"Apple's Privacy Updates Push CMO's Into A Cookie-Less World"

Forbes

INCREASING THE VALUE OF URW AUDIENCE

Compliant

OWNED FIRST-PARTY DATA

Advertising and targeting not relying on cookies or external data

Close to purchase

ADVERTISING

Reaching customers in front of a physical store

(1) 2021 European Commission Digital Rights and Principles report



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